

SLOUGH BOROUGH COUNCIL

REPORT TO: Overview and Scrutiny Committee

DATE: 14th November 2019

CONTACT OFFICER: Barry Stratfull: Service Lead Finance (Deputy Section 151)
(For all enquiries) (01753) 875358

WARD(S): All

PORTFOLIO: Cllr. Akram, Cabinet Member for Governance and Customer Services

PART I

COMMENT AND CONSIDERATION

CAPITAL MONITORING REPORT AT 30th June 2019

1 Purpose of Report

To provide a summary of spend against capital budgets for the 2019-20 financial year, as at the end of June 2019 on a consolidated and directorate basis .

2 Recommendation(s)/Proposed Action

The Overview and Scrutiny Committee is requested to note the report.

3 The Slough Joint Wellbeing Strategy, the JSNA and the Five Year Plan

3.1. Slough Joint Wellbeing Strategy Priorities And Five Year Plan Outcomes

The report indirectly supports all of the strategic priorities and cross cutting themes. The maintenance of good governance within the Council to ensure that it is efficient, effective and economic in everything it does achieve through the improvement of corporate governance and democracy by ensuring effective management practice is in place.

4 Other Implications

(a)Financial: As detailed within the report.

(b) Risk Management

| Recommendation from section 2 above | Risks/Threats/ Opportunities | Current Controls | Using the Risk Management Matrix Score the risk | Future Controls |
|--|---|--|--|---|
| The Cabinet is requested to note the report and Capital Expenditure of £43.169m in the first quarter of 2019-20 against an approved budget of £212.520m. This represents 20% of the approved budget being spent with a current projection that 96% of the budget will be spent by the end of financial year. | The Capital strategy should be both affordable and Prudent It is currently projected that £115.977m additional borrowing will be required to fund the 2019-20 Capital Programme. Extra interest costs can impact on future revenue budgets. If interest rates rise faster than expected interest payable costs could impact on revenue budgets going forward. | The council will work with its Treasury advisors in order to mitigate interest rate risk and ensure long term borrowing decisions are taken at the most advantageous time. | 9- | The Council constantly reviews its exposure to Temporary Borrowing and converts amounts to Longer Term Borrowing when it is deemed prudent and cost effective to do so. |

| Risk | Mitigating action | Opportunities |
|-------------------|----------------------------|----------------------|
| Legal | None | none |
| Property | None | None |
| Human Rights | None | None |
| Health and Safety | None | None |
| Employment Issues | None | None |
| Equalities Issues | None | None |
| Community Support | None | None |
| Communications | None | None |
| Community Safety | None | None |
| Financial | Detailed within the report | None |

| | | |
|---|--|--|
| Timetable for delivery – capital programme delivered under the 80% mark | Monthly review at Capital Strategy Group, Bi-monthly at Strategic Finance Board and quarterly review by Cabinet. | Ability to increase the deliver of capital schemes |
| Project Capacity | None | None |
| Other | None | None |

(c) Human Rights Act and Other Legal Implications

No specific legal implications arising from this report.

(d) Equalities Impact Assessment

Equalities Impact Assessments will be conducted, if required, for projects contained within the Capital Strategy

5. Consolidated Capital Budgets 2019-20

5.1 The revised approved budgets for 2019-20 represent the budgets approved by Cabinet in February 2019, adjusted for projects subsequently approved at Strategic Finance Board, and underspends on budgets brought forward from 2018-19. The revised budgets were approved at Cabinet in June 2019.

5.2 A summary of the outturn for 2019-20 as at end June 2019 is as follows:

| | 19-20 approved budget | Carry forward | Adjustment | 19-20 revised budget | Actual to June 2019 | Projected Spend to July 19 to March 2020 | Forecast | Variance | Overspend /Underspend) |
|--|-----------------------|---------------|----------------|----------------------|---------------------|--|----------------|----------------|------------------------|
| Directorate | £000s | £000s | £000s | £000s | £000s | £000s | £000s | £000s | % |
| Children's, Learning & Skills Services | 4,840 | 1,057 | 24,422 | 30,319 | 11,937 | 13,686 | 25,623 | (4,696) | (15%) |
| Chief Executive | 0 | 125 | 480 | 605 | 81 | 524 | 605 | 0 | 0% |
| Finance & Resources | 1,400 | 3,650 | (5) | 5,050 | 658 | 4,803 | 5,461 | 411 | 8% |
| Adults & Communities | 800 | 535 | 9,826 | 11,161 | 1,662 | 8,341 | 10,003 | (1,158) | (10%) |
| Regeneration | 43,139 | 12,531 | 67,042 | 122,712 | 24,819 | 93,108 | 117,927 | (4,785) | (4%) |
| Housing Revenue Account | 5,162 | 1,089 | 12,038 | 18,289 | 1,560 | 17,576 | 19,136 | 847 | 5% |
| Affordable Housing | 22,000 | 2,384 | 0 | 24,384 | 2,452 | 21,932 | 24,384 | 0 | 0% |
| Total | 77,341 | 21,371 | 113,803 | 212,520 | 43,169 | 159,970 | 203,139 | (9,381) | 4% |
| Anticipated spend to y/e | 159,970 | | | | | | | | |

5.3 In the first quarter of the 2019-20 Financial Year, £43.169m or 20.31% of the revised budget of £212.520m has been spent. Spend is traditionally lower in the first quarter of the financial year, but £43.169m is still a considerable sum and it is currently projected that 96% of the revised budget will be spent by the end of the financial year. The main items of expenditure are highlighted in the table below.

| Scheme | Directorate | Expenditure Quarter 1 (£m) | Comments |
|--------------------------------------|-------------------------------|-------------------------------|--|
| Leisure Centre Farnham Road | Adults & Communities | 1.052 | Leisure Centre opened end March 2019. This is residual expenditure as project comes to an end |
| Secondary Expansion Programme | Children Schools and Families | 11.532 | Secondary School Expansion Programme main item of which acquisitions totalling £9.7m to facilitate the construction of Grove Academy |
| James Elliman Homes | Regeneration | 3.000 | Drawdown to James Elliman Homes to purchase properties for use a temporary accommodation |
| Old Library Site Hotel Development | Regeneration | 2.137 | Development of Old Library Site to include two new hotels |
| Strategic Acquisition Board | Regeneration | 8.365 | Main item of expenditure £8.343m to purchase Odeon, Basingstoke for rental income to support revenue budget |
| Thames Valley University Development | Regeneration | 8.399 | Third and Final installment of purchase of former Thames valley University site |
| TOTAL | | 34.485 | |

- 5.4 The six projects listed in the table above represent 74% of the expenditure made so far in the first quarter of the 2019-20 financial year.

6 Revised 2019-20 Capital Programme

- 6.1 Any slippage on the 2018-19 Capital Programme can potentially be re-profiled into 2019-20. This will amend the Capital Budget approved by Council in February 2019. The revised budgets are shown as follows:
- Appendix A: Revised General Fund 2019-2020 budget
 - Appendix B: Revised HRA 2019-2020 budget
- 6.2 Appendix C and D shows the re-profiling of the Capital Budget for 2019-20 subject to approval.
- Appendix C: Re-profiled General Fund 2020-24 budget
 - Appendix D: Re-profiled HRA 2020-2024 budget

7 Directorate Narrative

Children, Learning and Skills.

- 7.1 The Capital Budget for Children, Learning and Skills is £30.319m an increase of £1.057m on the budget initially approved in February 2019 due to a carry forward of budgets from 2018-19.

- 7.2 So far in 2019-20, £11.937m has been spent or 39.4% of the revised budget. The main item of expenditure has been acquisitions totalling £9.7m to facilitate the construction of the new Grove Academy- this is part of the Secondary School Expansion Capital Project. It is the current intention that £2m will be moved from the Special School Expansion Project to the Secondary School Expansion Project. Most of the projected variance in this Directorate relates to the Special School Expansion project where there is currently a £2.8m Contingency and £1.4m of the budget will be re-profiled into 2020-21.

Chief Executive

- 7.3 The budgets for this new Directorate in 2018-19 are for two Environmental Services projects that have been moved into this Directorate- the Mayrise Insourcing Project and the procuring of a new Refuse Fleet and grounds Plant equipment and the capitalisation of Domestic Wheeled Bins. So far in 2019-20, £81k of the revised £605K budget has been spent or 13% of the budget. It is currently projected that all of the revised budget will be spent before the end of the financial year.

Finance and Resources

- 7.4 The revised budget for this Directorate in 2019-20 is £5.050m and includes £1.825m for the Community Investment Fund. The other significant budget in this Directorate is in respect of the IT Infrastructure Refresh (£3.290m) and it is currently projected that all the revised 2019-20 budget will be spent by the end of the financial year.

7.5 Adults and Communities

The revised budget for this Directorate is now £10.626m. Large Projects include £2.151m for the Cemetery Extension and expenditure required to complete three leisure projects- £4.346m for the new Leisure Centre at Farnham Road; £725k for the refurbishment of Langley Leisure Centre and £1.0m for the Salt Hill Leisure project. It is currently projected that 96% of the revised budget will be spent by the end of the financial year.

Regeneration

- 7.6 The revised budget for this area for 2019-20 is £122.712m. Large projects include £10.9m Capital Loans to James Elliman Homes, a wholly owned subsidiary of the council set up to increase the supply of accommodation for those in temporary accommodation, the homeless and key workers.; £9.031m for the third and final instalment for the acquisition of the former Thames Valley University site; £26.303m for Strategic Acquisitions which will be spent on income generating assets to improve the council's financial viability; £17.271m for the development of a Hotel on the old Slough Central Library site and £7.591m to complete the move of staff into the new Corporate Headquarters following its purchase in July 2018.

- 7.7 So far in 2019-20, £24.756m (20%) has been spent and this is predominantly due to £8.399m being spent on the former Thames Valley site acquisition, £8.364m on Strategic Acquisitions where the council has recently acquired the Odeon in Basingstoke, and £3m on Capital Loans to James Elliman Homes. It is currently projected that £118.731m or 97% of the budget will be spent by the end of the financial year.

Housing Revenue Account

- 7.8 The Housing Revenue Account Capital Programme for 2019-20 has a budget of £18.289m which excludes the £24.384m Affordable Housing Budget. 98% of the budget was spent in 2018-19 and it is expected that this level of expenditure will continue into 2019-20. It is currently expected that this budget will be fully spent by the end of the financial year.

7.9 Affordable Housing

The Affordable Housing Budget in 2019-20 of £22m has been increased to £24.384 due to an under-spend against this budget in 2018-19. The council has signed a retention agreement with DCLG that allows it to keep the Right to Buy receipts it generates from selling its council dwellings. The agreement commenced on 1st April 2012 and under the agreement, only 30% of right to buy receipts can be used to finance new expenditure on Affordable Housing.

8 Comments of Other Committees

None

9 Conclusion

The Overview and Scrutiny Committee is requested to note the report and Capital Expenditure of £43.169m in the first quarter of 2019-20 against an approved budget of £212.520m. This represents 20% of the approved budget being spent with a current projection that 96% of the budget will be spent by the end of financial year

10 Appendices Attached

- Appendix A: Revised General Fund 2019-2020 budget
- Appendix B: Revised HRA 2019-2020 budget
- Appendix C: Re-profiled General Fund 2020-2024 budget
- Appendix D: Re-profiled HRA 2020-24 budget

2019-20 Revised Budgets – General Fund

| Cost Centre | Scheme Name | Lead Officer | 19-20 approved budget* | Adjustment | CFWDS | 19-20 Amended | Actual to June 2019 | Anticipated spend Jul 19- Mar 20 | Forecast to year end | Variance | Comments |
|-------------|--------------------------------------|--------------|------------------------|------------|-------|---------------|---------------------|----------------------------------|----------------------|----------|---|
| | Children, Learning and Skills | | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | |
| P051 | Primary Expansions | Tony M | 500 | (100) | 227 | 627 | 34 | 336 | 370 | (257) | Move £157k to 20/21; £100k to Town Hall |
| P076 | Town Hall Conversion | Tony M | | 100 | | 100 | 4 | 96 | 100 | 0 | £100k from P051 |
| P093 | Schools Modernisation Programme | Tony M | 400 | 462 | (140) | 722 | 22 | 510 | 532 | (190) | Move £190k to 20/21 |
| P101 | SEN Resources Expansion | Tony M | 250 | 3,460 | 245 | 3,955 | 247 | 3,708 | 3,955 | 0 | |
| P749 | Children's Centres Refurbishments | Tony M | 40 | | 92 | 132 | | 132 | 132 | 0 | |
| P783 | Schools Devolved Capital | Tony M | 100 | | | 100 | (71) | 171 | 100 | 0 | |
| P673 | DDA/SENDA Access Works | Tony M | 50 | | | 50 | | | 0 | (50) | |
| P139 | 323 High St/Haybrook | Tony M | | | 54 | 54 | | 54 | 54 | 0 | |

| Cost Centre | Scheme Name | Lead Officer | 19-20 approved budget* | Adjustment | CFWDS | 19-20 Amended | Actual to June 2019 | Anticipated spend Jul 19- Mar 20 | Forecast to year end | Variance | Comments |
|-------------|---|--------------|------------------------|---------------|--------------|---------------|---------------------|----------------------------------|----------------------|----------------|---|
| . | Children, Learning & Skills Continued | | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | |
| P153 | Special School Expansion | Tony M | 0 | 10,700 | 177 | 10,877 | 168 | 4,509 | 4,677 | (6,200) | £2m to P095; £2.8m contingency; £1.4m slipped 20/21 |
| P142 | Children's Centres IT | Tony M | | | 24 | 24 | 1 | 23 | 24 | 0 | |
| P095 | Secondary Expansion Programme | Tony M | 3,500 | 9,300 | 378 | 13,178 | 11,532 | 3,647 | 15,179 | 2,001 | £2m from P153 |
| P196 | Early Years Service Capital Development Programme | M Jarrett | | 500 | | 500 | | 500 | 500 | 0 | |
| | Total Children, Learning & Skills | | 4,840 | 24,422 | 1,057 | 30,319 | 11,937 | 13,686 | 25,623 | (4,696) | 0 |
| | Chief Executive | | | | | | | | | | |
| P580 | Mayrise Insourcing | R West | | | 21 | 21 | | 21 | 21 | 0 | |
| P176 | Refuse fleet & Grounds Plant equipment | R West | | | 459 | 459 | 70 | 389 | 459 | 0 | |

| Cost Centre | Scheme Name | Lead Officer | 19-20 approved budget* | Adjustment | CFWDS | 19-20 Amended | Actual to June 2019 | Anticipated spend Jul 19- Mar 20 | Forecast to year end | Variance | Comments |
|-------------|------------------------------------|--------------|------------------------|------------|------------|---------------|---------------------|----------------------------------|----------------------|----------|----------|
| | Chief Executive Continued | | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | |
| P581 | Domestic Wheeled Bins & Containers | R West | | 125 | | 125 | 11 | 114 | 125 | 0 | |
| | Total Chief Executive | | 0 | 125 | 480 | 605 | 81 | 524 | 605 | 0 | |
| | Regeneration | | | | | | | | | | |
| P006 | Disabled Facilities Grant | P Thomas | 550 | | 14 | 564 | 65 | 499 | 564 | 0 | |
| P179 | James Elliman Homes | N Cooper | 15,900 | (7,950) | 2,750 | 10,700 | 3,000 | 7,700 | 10,700 | 0 | |
| P102 | Local Sustainable Transport Fund | S De Cruz | | | 191 | 191 | | 191 | 191 | 0 | |
| P111 | Major Highways Programmes | S Dhuna | 765 | | | 765 | 4 | 761 | 765 | 0 | |
| P174 | Highways Maintenance Programme | S Dhuna | 524 | | 95 | 619 | 62 | 557 | 619 | 0 | |
| P160 | LED Lighting Upgrade | Sing Wai | | | 2,150 | 2,150 | 364 | 1,786 | 2,150 | 0 | |
| P728 | Highway Reconfigure and Resurface | Sing Wai | 500 | | 134 | 634 | 45 | 589 | 634 | 0 | |
| P881 | Colnbrook By-pass | Sing Wai | 0 | 131 | (2) | 129 | | | 0 | (129) | |

| Cost Centre | Scheme Name | Lead Officer | 19-20 approved budget* | Adjustment | CFWDS | 19-20 Amended | Actual to June 2019 | Anticipated spend Jul 19- Mar 20 | Forecast to year end | Variance | Comments |
|-------------|---------------------------------------|--------------|------------------------|--------------|--------------|---------------|---------------------|----------------------------------|----------------------|--------------|-----------------------|
| | Regeneration Continued | | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | |
| P149/P098 | A332 Windsor Road Widening Scheme LEP | S De Cruz | | | 1,500 | 1,500 | | 1,500 | 1,500 | 0 | |
| P148 | A355 Tuns Lane LEP | S De Cruz | | | 0 | 0 | 8 | | 8 | 8 | |
| P187 | Flood Defence SBC/EA Partnership | Sing Wai | | | 98 | 98 | | | 0 | (98) | |
| P189 | Potholes | S Dhuna | | | | 0 | | | 0 | 0 | |
| P157 | Burnham Station LEP | M Choudhury | | | 668 | 668 | (211) | 879 | 668 | 0 | |
| P053 | Langley Station LEP | M Choudhury | | | 764 | 764 | 55 | 709 | 764 | 0 | |
| P186 | Bridge Capital Works | Sing Wai | | 800 | 108 | 908 | 37 | | 37 | (871) | |
| P192 | LTP Implementation Plan | S De Cruz | 400 | | 371 | 771 | 132 | 639 | 771 | 0 | |
| P579 | A4 Cycle | M Choudhury | | | 298 | 298 | (136) | 434 | 298 | 0 | |
| P188 | Community Transport Fleet | J Northam | | | 813 | 813 | | 813 | 813 | 0 | |
| P155 | Air Quality Monitoring | J Newman | | | 114 | 114 | | 76 | 76 | (38) | £38k slipped to 20/21 |
| P147 | DEFRA Air Quality | J Newman | | | | 0 | | | 0 | | |

| Cost Centre | Scheme Name | Lead Officer | 19-20 approved budget* | Adjustment | CFWDS | 19-20 Amended | Actual to June 2019 | Anticipated spend Jul 19- Mar 20 | Forecast to year end | Variance | Comments |
|-------------|--|---------------|------------------------|--------------|--------------|---------------|---------------------|----------------------------------|----------------------|--------------|-------------------------------|
| | Regeneration Continued | | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | |
| P125 | Electric Vehicle Network | J Newman | 200 | 400 | 577 | 1,177 | | 300 | 300 | (877) | £600k slipped to future years |
| P170 | Carbon Management-Fleet Challenge | J Newman | 150 | | 179 | 329 | | 329 | 329 | 0 | |
| P168 | Re-fit Programme | J Newman | 800 | 500 | 204 | 1,504 | 78 | 426 | 504 | (1,000) | £1m slipped to future years |
| P054 | Slough Transport Model | S De Cruz | | | | 0 | | | 0 | 0 | |
| P203 | Car Club | J Newman | 100 | 400 | | 500 | | 100 | 100 | (400) | £400k to 20/21 |
| P194 | Compulsory Purchase Order Reserve | Amir Salarkia | 0 | 1,900 | 175 | 2,075 | 2 | 550 | 552 | (1,523) | Refurbishment 2 properties |
| P185 | Manor Park Hall & Community Centre Refurbishment | C Dhillon | | | 13 | 13 | | 13 | 13 | 0 | |
| P181 | Nova House Capital Loan | S Gibson | | 7,000 | (955) | 6,045 | 263 | 5,782 | 6,045 | 0 | |
| P191 | Fire Risk Assessment Works | | | | 498 | 498 | 1 | 497 | 498 | 0 | |

| Cost Centre | Scheme Name | Lead Officer | 19-20 approved budget* | Adjustment | CFWDS | 19-20 Amended | Actual to June 2019 | Anticipated spend Jul 19- Mar 20 | Forecast to year end | Variance | Comments |
|-------------|--|--------------|------------------------|--------------|--------------|---------------|---------------------|----------------------------------|----------------------|--------------|----------|
| | Regeneration Continued | | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | |
| P184 | Refurbishment 2 Victoria Street and 34 Herschel Street | P Thomas | | | 28 | 28 | 1 | 27 | 28 | 0 | |
| P056 | Slough Dog Recreation Area | I Blake | | | 16 | 16 | | | 0 | (16) | |
| P128 | Corporate Property Asset Management | S Gibson | 250 | | (357) | (107) | 159 | 91 | 250 | 357 | |
| P204 | Hub Development | S Gibson | | 5,000 | 100 | 5,100 | | 5,100 | 5,100 | 0 | |
| P171 | Slough Basin | S Gibson | | | 76 | 76 | | | 0 | (76) | |
| P135 | Plymouth Road | S Gibson | | | 123 | 123 | | | 0 | (123) | |
| P172 | TVU development | S Gibson | 8,000 | | 1,031 | 9,031 | 8,399 | 632 | 9,031 | 0 | |
| P156 | Strategic Acquisition Fund | S Gibson | | | 26,303 | 26,303 | 8,365 | 17,939 | 26,304 | 1 | |
| P159 | Old Library Site Hotel Development | S Gibson | 15,000 | | 2,271 | 17,271 | 2,137 | 15,134 | 17,271 | 0 | |
| P180 | Capital works Stock Condition Survey | A Thomas | | 2,400 | 1,399 | 3,799 | 666 | 3,133 | 3,799 | 0 | |

| Cost Centre | Scheme Name | Lead Officer | 19-20 approved budget* | Adjustment | CFWDS | 19-20 Amended | Actual to June 2019 | Anticipated spend Jul 19- Mar 20 | Forecast to year end | Variance | Comments |
|-------------|------------------------------------|--------------|------------------------|---------------|---------------|----------------|---------------------|----------------------------------|----------------------|----------------|---|
| | Regeneration Continued | | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | |
| P178 | Lease surrender Serena Hall | S Aislabie | | | 85 | 85 | 25 | 60 | 85 | 0 | |
| P193 | Purchase new Corporate HQ | S Gibson | | | 7,591 | 7,591 | 523 | 7,068 | 7,591 | 0 | |
| P127 | Demolition Montem/TVU | S Gibson | | 1,950 | | 1,950 | 772 | 1,178 | 1,950 | 0 | |
| P201 | Stoke Road LEP | S De Cruz | | | 4,349 | 4,349 | | 4,349 | 4,349 | 0 | |
| P202 | MRT Phase 2 LEP | S De Cruz | | | 13,270 | 13,270 | 3 | 13,267 | 13,270 | 0 | |
| | Total Regeneration | | 43,139 | 12,531 | 67,042 | 122,712 | 24,819 | 93,108 | 117,927 | (4,785) | |
| | Finance and Resources | | | | | | | | | | |
| P145/P161 | Financial Systems Upgrade | N Wilcox | | 1,000 | (1,125) | (125) | 291 | | 291 | 416 | Enhancement of Agresso Finance and HR System to meet SBC requirements |
| P084 | IT Infrastructure Refresh | S Pallet | 350 | 2,650 | 345 | 3,345 | 230 | 3,115 | 3,345 | 0 | |
| P871 | Community Investment Fund | Various | 1,050 | | 775 | 1,825 | 137 | 1,688 | 1,825 | 0 | |
| | Total Finance and Resources | | 1,400 | 3,650 | (5) | 5,045 | 658 | 4,803 | 5,461 | 416 | |

| Cost Centre | Scheme Name | Lead Officer | 19-20 approved budget* | Adjustment | CFWDS | 19-20 Amended | Actual to June 2019 | Anticipated spend Jul 19- Mar 20 | Forecast to year end | Variance | Comments |
|-------------|--------------------------------------|----------------|------------------------|--------------|--------------|---------------|---------------------|----------------------------------|----------------------|--------------|--|
| | Adults and Communities | | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | |
| P331 | Social Care IT Developments | Simon Lawrence | | | 486 | 486 | | | 0 | (486) | |
| P577 | Learning Disability Change Programme | Simon Broad | | | 912 | 912 | 267 | 645 | 912 | 0 | |
| P133 | Extra Care Housing | Jane Senior | 800 | | (800) | 0 | | | 0 | 0 | Budget slipped 23/24 |
| P183 | Management Information Centre | A Cowen | | | 40 | 40 | 32 | 8 | 40 | 0 | |
| P083 | Cemetery Extension | Ketan G | | | 2,151 | 2,151 | | 2,151 | 2,151 | 0 | Just gone out to tender. Will be fully spent by the end of 19/20 |
| P873 | Crematorium Project | Ketan G | | | | 0 | 26 | | 26 | 26 | |
| P198 | Allotments Improvement Project | Ketan G | | 535 | | 535 | 242 | 293 | 535 | 0 | |
| P195 | Autism Capital Grant | G Smith | | | 6 | 6 | | 6 | 6 | 0 | |
| P107 | Repairs to Montem | A Hibbert | | | 39 | 39 | 1 | 38 | 39 | 0 | |
| P162 | Community Leisure Facilities | A Hibbert | | | 219 | 219 | | | 0 | (219) | |

| Cost Centre | Scheme Name | Lead Officer | 19-20 approved budget* | Adjustment | CFWDS | 19-20 Amended | Actual to June 2019 | Anticipated spend Jul 19- Mar 20 | Forecast to year end | Variance | Comments |
|-------------|---|--------------|------------------------|---------------|---------------|----------------|---------------------|----------------------------------|----------------------|-----------------|----------|
| | Adults & Communities Continued | | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | |
| P141 | Langley Leisure Centre | A Hibbert | | | 725 | 725 | 20 | 500 | 520 | (205) | |
| P969 | Salt Hill Leisure | A Hibbert | | | 1,000 | 1,000 | 20 | 900 | 920 | (80) | |
| P165 | Leisure Centre Farnham Road | A Hibbert | | | 4,348 | 4,348 | 1,052 | 3,200 | 4,252 | (96) | |
| P164 | New Ice | A Hibbert | | | 700 | 700 | 2 | 600 | 602 | (98) | |
| | Total Adult & Communities | | 800 | 535 | 9,826 | 11,161 | 1,662 | 8,341 | 10,003 | (1,158) | 0 |
| | Total | | 50,179 | 38,778 | 78,315 | 169,842 | 39,157 | 120,462 | 159,619 | (10,223) | |
| | | | | | | | | | | | |
| | FUNDING | | | | | | | | | | |
| | Grant Funded | | | | 38,573 | 58,865 | 9,986 | 39,978 | 54,863 | | |
| | Borrowing | | | | 39,742 | 107,977 | 29,171 | 77,484 | 101,756 | | |
| | Section 106 | | | | | 3,000 | 0 | 3,000 | 3,000 | | |
| | Total | | | | 78,315 | 169,842 | 39,157 | 120,462 | 159,619 | | |

Revised Budgets 2019-20 HRA

| Cost Centre | Scheme name | Lead Officer | 19-20 approved budget* | CFWD | Adjustment | 19-20 revised budget | Actual to June 2019 | Spend Jul 19 to Mar 20 | Forecast to year end | Variance |
|-------------|---|------------------------|------------------------|--------------|--------------|----------------------|---------------------|------------------------|----------------------|--------------|
| | Housing Revenue Account | | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 |
| | | | | | | | | | | |
| | RMI - Capital Programme | | | | | | | | | |
| P419 | Garage Sites | J Griffiths | 150 | | 1,850 | 2,000 | 86 | 1,975 | 2,061 | 61 |
| P409 | Boiler Replacement | J Griffiths | 500 | | 400 | 900 | 182 | 739 | 921 | 21 |
| P408 | Broom & Poplar Fire Compliance Upgrade Works | J Griffiths | | 636 | | 636 | 235 | 519 | 754 | 118 |
| | Budget Virement from HRA Projects for Broome & Poplar House | J Griffiths | | | (636) | (636) | | | 0 | 636 |
| P413 | Kitchen & Bathrooms | J Griffiths | 410 | | 290 | 700 | 95 | 588 | 683 | (17) |
| P417 | Roofing | J Griffiths | 628 | | (628) | 0 | 11 | 17 | 28 | 28 |
| P416 | Additional Prelims | | | | | | | | 0 | 0 |
| P431 | FRA & Asbestos Removal Works (bring forward £3m from 26/27) | J Griffiths | | | 3,000 | 3,000 | (62) | 3,097 | 3,035 | 35 |
| P415 | Re-Wiring/Consumer Units | J Griffiths | 136 | | (16) | 120 | 346 | (241) | 105 | (15) |
| P436 | De-Designated Refurbishment | J Griffiths | | | 1,000 | 1,000 | | 1,000 | 1,000 | 0 |
| P547 | Major Aids & Adaptations | J Griffiths/V Nembhard | 250 | | | 250 | 70 | 180 | 250 | 0 |

| Cost Centre | Scheme name | Lead Officer | 19-20 approved budget* | CFWD | Adjustment | 19-20 revised budget | Actual to June 2019 | Spend Jul 19 to Mar 20 | Forecast to year end | Variance |
|-------------|--|--------------|------------------------|--------------|--------------|----------------------|---------------------|------------------------|----------------------|--------------|
| | Housing Revenue Account | | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 |
| P412 | Windows and Door Replacement | J Griffiths | 125 | | 575 | 700 | 3 | 697 | 700 | 0 |
| P422 | Security & Controlled Entry Modernisation | J Griffiths | | | 1,200 | 1,200 | | 1,200 | 1,200 | 0 |
| P433 | Capitalised VOIDS | J Griffiths | | | 60 | 60 | | | 0 | (60) |
| | Capital Management Costs | J Griffiths | | | | 0 | | | | 0 |
| P434 | Capital Consultancy Fees | J Griffiths | | | | 0 | | | 0 | 0 |
| P410 | Heating and Hot Water Systems | J Griffiths | 317 | | (317) | 0 | | | 0 | 0 |
| P411 | Insulation programmes & Cladding | J Griffiths | | | | 0 | | | 0 | 0 |
| P414 | Bathroom replacement | | 256 | | (256) | 0 | 38 | | 38 | 38 |
| P418 | Structural | J Griffiths | 803 | | (803) | 0 | 2 | | 2 | 2 |
| P420 | Mechanical Systems /Lifts | J Griffiths | 200 | | (200) | 0 | | | 0 | 0 |
| P421 | Capitalised Repairs | J Griffiths | 46 | | (46) | 0 | 164 | (164) | 0 | 0 |
| P565 | Estate Improvements/Environmental Works | J Griffiths | 221 | | (221) | 0 | | | 0 | 0 |
| P423 | Darvills Lane - External Refurbs | J Griffiths | 200 | | (200) | 0 | | | 0 | 0 |
| P424 | Replace Fascias, Soffits, Gutters & Down Pipes | J Griffiths | 250 | | (250) | 0 | | | 0 | 0 |
| P425 | Upgrade Lighting/Communal Areas | J Griffiths | 71 | | (71) | 0 | | | 0 | 0 |
| P426 | Communal doors | J Griffiths | 78 | | (78) | 0 | | | 0 | 0 |
| P427 | Balcony / Stairs / Walkways areas | J Griffiths | 171 | | (171) | 0 | | | 0 | 0 |

| Cost Centre | Scheme name | Lead Officer | 19-20 approved budget* | CFWD | Adjustment | 19-20 revised budget | Actual to June 2019 | Spend Jul 19 to Mar 20 | Forecast to year end | Variance |
|-------------|--|-------------------|------------------------|--------------|---------------|----------------------|---------------------|------------------------|----------------------|--------------|
| | Housing Revenue Account | | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 |
| P428 | Paths | J Griffiths | 90 | | (90) | 0 | | | 0 | 0 |
| P429 | Store areas | J Griffiths | | | | 0 | | | 0 | 0 |
| P546 | Environmental Improvements (Allocated Forum) | J Griffiths | 100 | | (100) | 0 | | | 0 | 0 |
| P406 | Stock Condition Survey | J Griffiths | 160 | 286 | (254) | 192 | | 192 | 192 | 0 |
| P407 | Commissioning of Repairs Maintenance and Investment Contract | J Griffiths | | 39 | | 39 | | 39 | 39 | 0 |
| P405 | Tower and Ashbourne | J Griffiths | | (161) | 3,000 | 2,839 | 258 | 2,581 | 2,839 | 0 |
| P432 | RMI Remodelling and Investment | J Griffiths | | 289 | 5,000 | 5,289 | 132 | 5,157 | 5,289 | 0 |
| | Total Planned Maintenance - Capital | | 5,162 | 1,089 | 12,038 | 18,289 | 1,560 | 17,576 | 19,136 | 847 |
| | | | 0 | | | | | | | |
| | Other | | | | | | | | | |
| P575 | Affordable Homes | K Lallian/S Jetha | 22,000 | 2,384 | | 24,384 | 2,452 | 21,932 | 24,384 | |
| | Total Other | | 22,000 | 2,384 | 0 | 24,384 | 2,452 | 21,932 | 24,384 | |
| | | | | | | | | | | |
| | TOTAL | | 27,162 | 3,473 | 12,038 | 42,673 | 4,012 | 39,508 | 43,520 | 847 |
| | Funding | | | | | | | | | |
| | Section 106 | | | | | | | | | |
| | Capital Receipts | | | | | (12,315) | | | (12,315) | |
| | Major Repairs Reserve | | | | | (22,358) | | | (23,205) | |
| | Borrowing | | | | | (8,000) | | | (8,000) | |
| | TOTAL | | | | | (42,673) | | | (43,520) | |

Appendix C

| Cost Centre | Scheme Name | Lead Officer | 20-21 Revised | 21-22 Revised | 22-23 Revised | 23-24 Revised | Total 2020-24 |
|-------------|---|--------------|---------------|---------------|---------------|---------------|---------------|
| | Children, Learning and Skills | | £'000 | £'000 | £'000 | £'000 | £'000 |
| P093 | Schools Modernisation Programme | T Madden | 700 | 600 | 600 | | 1,900 |
| P101 | SEN Resources Expansion | T Madden | 1,250 | 250 | 250 | | 1,750 |
| P783 | Schools Devolved Capital | T Madden | 90 | 80 | 80 | | 250 |
| P153 | Special School Expansion | T Madden | 5,850 | | | | 5,850 |
| | Early Years Service Capital Development | | 250 | 250 | 250 | | 750 |
| | Total Children, Learning & Skills | | 8,140 | 1,180 | 1,180 | 0 | 10,500 |
| | Chief Executive | | | | | | |
| P581 | Domestic Wheeled Bins & Containers | R West | 125 | 125 | 125 | 125 | 500 |
| | Total Chief Executive | | 125 | 125 | 125 | 125 | 500 |
| | Regeneration | | | | | | |
| P006 | Disabled Facilities Grant | P Thomas | 550 | 550 | 550 | | 1,650 |
| P179 | James Elliman Homes | N Cooper | 16,200 | 16,600 | | | 32,800 |
| P111 | Major Highways Programmes | Sing Wai | 765 | 765 | 765 | | 2,295 |

| Cost Centre | Scheme Name | Lead Officer | 20-21 Revised | 21-22 Revised | 22-23 Revised | 23-24 Revised | Total 2020-24 |
|-------------|--|--------------|---------------|---------------|---------------|---------------|---------------|
| | Regeneration continued | | £'000 | £'000 | £'000 | £'000 | £'000 |
| P728 | Highway Reconfigure & Resurface | Sing Wai | 500 | 500 | 500 | | 1,500 |
| P186 | Bridge Capital Works | Sing Wai | 800 | 0 | | | 800 |
| | LTP Implementation Plan | S De Cruz | 400 | 0 | | | 400 |
| P125 | Electric Vehicle Network | J Newman | 200 | 0 | | | 200 |
| P170 | Carbon Management-Fleet Challenge | J Newman | 670 | 0 | | | 670 |
| P168 | Re-fit Programme | J Newman | 484 | 0 | | | 484 |
| | Car Club | J Newman | 100 | 100 | 100 | | 300 |
| | Hub Development | S Gibson | 5,000 | 5,000 | | | 10,000 |
| P159 | Hotel development | S Gibson | 10,000 | 0 | | | 10,000 |
| P180 | Capital works following Stock Condition Survey | A Thomas | 2,400 | 2,400 | 2,400 | | 7,200 |
| P127 | Demolition Montem/TVU Site | S Gibson | 1,950 | 0 | | | 1,950 |
| | Total Regeneration | | 40,019 | 25,915 | 4,315 | 0 | 70,249 |

| Cost Centre | Scheme Name | Lead Officer | 20-21 Revised | 21-22 Revised | 22-23 Revised | 23-24 Revised | Total 2020-24 |
|-------------|-----------------------------|--------------|---------------|---------------|---------------|---------------|---------------|
| | Finance and Resources | | £'000 | £'000 | £'000 | £'000 | £'000 |
| P084 | IT Infrastructure Refresh | S Pallet | 350 | 350 | 350 | 350 | 1,400 |
| P871 | Community Investment Fund | Various | 1,050 | 1,050 | 1,050 | 1,050 | 4,200 |
| | Total Finance and Resources | | 1,400 | 1,400 | 1,400 | 1,400 | 5,600 |
| | Total | | 49,684 | 28,620 | 7,020 | 1,525 | 86,849 |
| | | | | | | | |
| | FUNDING | | | | | | |
| | Grant Funded | | 7,875 | 1,895 | 1,030 | 1,525 | 12,325 |
| | Borrowing | | 39,809 | 26,200 | 5,865 | | 71,874 |
| | Section 106 | | 2,000 | 525 | 125 | | 2,650 |
| | Total | | 49,684 | 28,620 | 7,020 | 1,525 | 86,849 |

Appendix D

| Cost Centre | Scheme name | 20-21 revision | 21-22 revision | 22-23 revision | 23-24 revision | 23-24 revision |
|--------------------|---|--------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|
| | | £'000 | £'000 | £'000 | £'000 | £'000 |
| | Housing Revenue Account | | | | | |
| | | | | | | |
| | Decent Homes | Decent Homes | Decent Homes | Decent Homes | Decent Homes | Decent Homes |
| P409 | Boiler Replacement | 500 | 500 | 500 | 1,805 | 3,305 |
| P410 | Heating / Hot Water Systems | 317 | 317 | 317 | 703 | 1,654 |
| P412 | Front / Rear Door replacement | 125 | 125 | 125 | 424 | 799 |
| P413 | Kitchen Replacement | 410 | 410 | 410 | 348 | 1,578 |
| P414 | Bathroom replacement | 256 | 256 | 256 | 277 | 1,045 |
| P415 | Electrical Systems | 136 | 136 | 136 | 419 | 827 |
| P417 | Roof Replacement | 628 | 628 | 628 | 1,243 | 3,127 |
| P418 | Structural | 802 | 802 | 802 | 1,118 | 3,524 |
| | Total Decent Homes | 3,174 | 3,174 | 3,174 | 6,337 | 15,859 |
| | | | | | | |
| | Planned Maintenance - Capital | Planned Maintenance - Capital | Planned Maintenance - Capital | Planned Maintenance - Capital | Planned Maintenance - Capital | Planned Maintenance - Capital |
| P419 | Garage Improvements | 150 | 150 | 150 | 194 | 644 |
| P420 | Mechanical Systems /Lifts | 110 | 110 | 110 | 52 | 382 |
| P421 | Capitalised Repairs | 46 | 46 | 46 | | 138 |
| P423 | Darvills Lane - External Refurbs | 200 | 200 | 200 | | 600 |
| P565 | Estate Improvements/Environmental Works | 221 | 221 | 221 | 259 | 922 |
| P424 | Replace Fascias, Down pipes | | | | 236 | 236 |
| P425 | Upgrade Lighting/Communal Areas | 71 | 71 | 71 | 324 | 537 |

| Cost Centre | Scheme name | 20-21 revision | 21-22 revision | 22-23 revision | 23-24 revision | 23-24 revision |
|-------------|--|----------------|----------------|----------------|-----------------|-----------------|
| | | £'000 | £'000 | £'000 | £'000 | £'000 |
| P426 | Communal doors | 78 | 78 | 78 | 121 | 355 |
| P427 | Balcony / Stairs / Walkways areas | 171 | 171 | 171 | 62 | 575 |
| P428 | Paths | 91 | 91 | 91 | 382 | 655 |
| P429 | Store areas | | | | 97 | 97 |
| P430 | Sheltered / supported upgrades | | | | 324 | 324 |
| | Total Planned Maintenance - Capital | 1,138 | 1,138 | 1,138 | 2,051 | 5,465 |
| | | | | | | |
| | Other | Other | Other | Other | | Other |
| P546 | Environmental Improvements (Allocated Forum) | 100 | 100 | 100 | 130 | 430 |
| P406 | Stock Condition Survey | 160 | 160 | 160 | | 480 |
| P547 | Major Aids & Adaptations | 250 | 250 | 250 | 324 | 1,074 |
| P575 | Affordable Homes | | | | 11,017 | 11,017 |
| | Total Other | 510 | 510 | 510 | 11,471 | 13,001 |
| | | | | | | |
| | TOTAL | 4,822 | 4,822 | 4,822 | 19,859 | 34,325 |
| | | | | | | |
| | Funding | | | | | |
| | Section 106 (AH) | | | | | |
| | Capital Receipts | 0 | 0 | 0 | (3,305) | (3,305) |
| | Major Repairs Reserve | (4,822) | (4,822) | (4,822) | (8,554) | (23,020) |
| | RCCO | | | | (8,000) | (8,000) |
| | TOTAL | (4,822) | (4,822) | (4,822) | (19,859) | (34,325) |

